

DATE: July 12, 2018  
FROM: Lynn R. Littlejohn  
RE: Las Vegas Stadium  
Community Benefits Plan Report – May 2018

#### SBE Program

- The SBE project goal is 15%.
- The current SBE participation is 17%.
- Approximately \$667 million dollars of work has been awarded with \$108 million committed to SBE firms.
- 37 different SBE firms have been awarded work on the project; 13 with multiple contracts.
- 10 different WMBE firms have been awarded work.
- 82% of the firms awarded work are Nevada based.

#### Workforce Diversity

- The workforce goal is 38% minority and female.
- The goal is expressed as a percentage of work hours.
- The workforce participation is 62% minority/female and 3% veteran with approximately 201,526 hours worked through May.

#### Community Engagement and Outreach

- We will be hosting a finishes/interiors subcontractor information session in June.
- Proposal solicitation notices are sent to community organizations.
- Construction updates are provided to the surrounding neighborhood informing them of major construction activity.

#### Mentoring

- We will be partnering with Clark County's Small Business Opportunity Program to offer classes and seminars to the SBE and WMBE and firms involved with the project.
- A brochure outlining the classes and schedule will be sent to firms within the next 30 days.
- The program commences in mid-August.

### Internship Program

- We are participating in the Clark County Summer Business Institute internship program.
- The student is a senior from Secta High School who commenced work June 4.
- He is gaining exposure in all facets of construction having rotations with the following project areas:
  - Safety
  - Document Control
  - Scheduling
  - Cost
  - Preconstruction
  - Accounting
  - Quality
  - Community Benefits
  - VDC

# Las Vegas Stadium SBE Participation



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CC	State	Subcontractor	Scope of Work	SBE/Other	Orig Contract \$ Amount	Original SBE \$ Commitment	Original SBE Commitment %	Current Contract \$ Amount	SBE %	Current SBE \$Participation	Other \$Participation	Actual SBE \$ Paid	Actual Other \$ Paid
		<b>General Conditions</b>											
	NV	<b>Lewis K. Construction</b>	Fencing Repairs	SBE	\$ 19,360	\$ 19,360	100%	\$ 21,838	100%	\$ 21,838		\$ 21,838	\$ -
	NV	Modern Demo	Repair Fence & Lot Clean-up	Other				\$ -			\$ 15,709		\$ 15,709
	NV	<b>Nevada Water Trucks</b>	Track Out Pad Installation	SBE	\$ 10,000	\$ 10,000	100%	\$ 9,903	100%	\$ 9,903		\$ 9,903	\$ -
	NV	<b>Amazon Masonry</b>	Dust Control	SBE/MBE	\$ 10,000	\$ 10,000	100%	\$ 11,495	100%	\$ 11,495		\$ 11,495	\$ -
	NV	<b>Geotechnical &amp; Environmental Services, Inc (GES)</b>	3rd Party Testing	Other	\$ 18,250	\$ 6,227	34%	\$ 41,610	15%	\$ -	\$ 41,610	\$ -	\$ 27,004
	TN	ESC Lab Sciences	Soils Analysis	Other				\$ -		\$ -	\$ 5,750		\$ 7,363
	NV	Eagle Drilling Services	Drilling	SBE				\$ -		\$ 6,227		\$ 6,227	\$ -
	NV	<b>Tab Contractors, Inc.</b>	Trailer Set-up & Geotech Fault Study	Other	\$ 748,450	\$ 490,567	66%	\$ 908,200	52%				\$ 862,790
	NV	Boulder Sand & Gravel	Aggregates	SBE						\$ 10,900		\$ 9,815	
	NV	Donovan Bros. Trucking	Trucking	SBE						\$ 7,267			
	NV	JS & S Surveying	Surveying	SBE/MBE						\$ 28,190		\$ 17,338	
	NV	M Con	Utilities	SBE/MBE						\$ 352,317		\$ 220,095	
	NV	Olson Precast Co.	Concrete Manhole	SBE						\$ 14,738		\$ 14,738	
	NV	MMC, Inc.	Hydro Excavating	Other							\$ 18,550		\$ 18,550
	NV	Acme Electric	Street Light Repairs	Other							\$ 10,000	\$ -	\$ 4,033
	NV	Nevada Tap Master	Hot Taps	SBE						\$ 1,560		\$ 1,560	
	NV	Merli Concrete Pumping	Box Culvert - Concrete Pump	SBE						\$ 595		\$ 595	
	NV	National Trench Safety	Traffic Control	Other							\$ 11,767		\$ 11,767
	NV	Wells Cargo	Cold Mix, Reject Sand, Rock	Other							\$ 3,090		\$ 3,090
	NV	HD White Cap	Equipment Rental	Other							\$ 9,536		\$ 9,536
	NV	Cashman Equipment	Equipment Rental	Other							\$ 5,016		\$ 5,016
	NV	Sunstate	Sewer & Water Materials	Other							\$ 1,793		\$ 1,793
	NV	Ferguson Waterworks	Equipment Rental	Other							\$ 84,388		\$ 84,388

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	NV	United Rentals	Concrete	Other							\$ 20,386		\$ 20,386
	NV	Nevada Ready Mix	Equipment Rental	Other							\$ 10,633		\$ 10,633
	NV	Ahern Rentals	Trucking Materials	Other							\$ 2,474		\$ 2,474
	NV	Werdco	Trucking Materials	Other							\$ 2,764		\$ 2,764
	NV	Diaz Trucking	Trucking Materials	Other							\$ 385		\$ 385
	NV	Boulder Sand & Gravel	Type II	SBE						\$ 7,717		\$ 7,717	\$ -
	NV	Hernandez Trucking	Trucking Materials	Other							\$ 2,026		\$ 2,026
	NV	HD Barricade	Traffic Control	Other							\$ 8,575		\$ 8,575
	NV	Nelson Hiniker Striping	Traffic Control	SBE						\$ 3,240		\$ 3,240	
	NV	MMC, Inc.	Vactoring	Other							\$ 10,000		\$ 1,950
	NV	A-1 Concrete Cutting	Saw Cutting/Core Drilling/Demo	SBE/MBE						\$ 75,000		\$ 360	\$ -
	NV	Wells Cargo, Inc.	Asphalt Paving	Other							\$ 31,200		\$ 29,640
	NV	<b>Nevada Water Trucks</b>	SWPPP & Dust Control Services	SBE	\$ 494,460	\$ 494,460	100%	\$ 840,436	100%	\$ 840,436		\$ 449,829	\$ -
		<b>Professional Services</b>											
	NV	<b>Praetorian Group &amp; Assoc.</b>	Onsite Security	SBE	\$ 115,000	\$ 115,000	100%	\$ 115,000	100%	\$ 115,000			
	NV	<b>Cashman Professional</b>	Photography	SBE	\$ 37,800	\$ 37,800	100%	\$ 37,800	100%	\$ 37,800			
	NV	<b>Eros Environmental</b>	SWPPP Inspections	SBE	\$ 18,195	\$ 18,195	100%	\$ 18,195	100%	\$ 18,195			
	NV	<b>Preventive Measures</b>	Site Security	SBE	\$ 100,000	\$ 100,000	100%	\$ 100,000	100%	\$ 100,000			
<b>1.01</b>	WI	<b>Merrill Iron &amp; Steel</b>	Structural Steel	Other	\$ 179,413,551	\$ 26,912,032	15%	\$ 179,413,551	15%	\$ 26,883,529			\$ 3,301,308
	TX	Derr & Isbell Construction	Steel Erection	Other							\$ 78,613,203		\$ 1,873,501
	IL	Chicago Metal Rolled Products	Rolled Materials	Other							\$ 12,800		
	WI	Computerized Structural Design	Connection Design Services	Other							\$ 289,438		

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	NV	Hershberger Bros Welding	Misc. Fabrication Services	SBE/DVBE						\$ 28,503		\$ 28,503	
	OK	Hilti	Anchors/Anchor Rods	Other							\$ 15,000		
	IL	Atlas Tube	HSS Tube & Pipe	Other							\$ 25,000		\$ 14,162
	IL	Infra Metals	W, HSS, Plate, Raw Materials	Other							\$ 43,419		\$ 43,419
	TX	Madden Bolt Corp.	Anchor Rod Assemblies	Other							\$ 3,000		
	OH	Nelson Stud Welding	Weld Studs	Other							\$ 3,000		\$ 7,228
	AR	Nucor Yamato Steel	WF Beams, Raw Material	Other							\$ 554,381		\$ 554,381
	KS	Steel & Pipe Supply	W, HSS, Plate, Raw Materials	Other							\$ 27,049		\$ 20,026
	IN	Steel Dynamics	W, C, L, Raw Materials	Other							\$ 19,574		\$ 12,741
	IN	Aarbee Structures	Detailing Services	Other							\$ 5,770,634		\$ 406,061
	IL	Kloekner Metals	Material Supplier	Other							\$ 6,741		\$ 6,741
	SE	SSAB/IPSCO	Material Supplier	Other							\$ 554,293		\$ 554,293
	IL	Tubular Steel	Material Supplier	Other							\$ 450,450		\$ 440,917
	TX	Universal Steel America	Material Supplier	Other							\$ 7,365		\$ 7,365
<b>1.02a</b>	NJ	<b>Vector-Foiltec</b>	ETF Roofing System	Other	\$ 29,701,944	\$ 4,275,000	14%	\$ 29,701,944	14%	\$ 4,275,000			\$ 491,150
<b>1.02b</b>	VA	<b>Freyssinet, Inc.</b>	Cable Net Roof Support	Other	\$ 31,600,000	\$ 3,070,000	10%	\$ 31,600,000	10%	\$ 3,070,000			\$ 2,059,956
<b>1.03</b>	NV	<b>Sunstate Companies, LLC</b>	PreCast	Other	\$ 25,129,767	\$ 3,769,465	15%	\$ 25,129,767	15%	\$ 3,769,465			\$ 2,193,131
<b>1.04/1.05</b>	MN	<b>Harris Companies</b>	Mechanical & Plumbing	Other	\$ 121,500,000	\$ 18,225,000	15%	\$ 121,953,900	14%	\$ 17,101,317			\$ 1,565,550
	NV	Mau One Excavating	Trenching, Excating & Hauling	SBE/MBE						\$ 1,073,683			
	NV	Trinity Land Survey	Box Culvert - Survey	SBE/WBE						\$ 50,000			
<b>1.06</b>	NV	<b>Gephart/Morse</b>	Electrical	Other	\$ 85,793,108	\$ 13,087,750	15%	\$ 85,991,233	15%	\$ 12,836,079			\$ 3,474,618
	NV	Morse Electric	Excavation	Other							\$ 100,000		
	NV	MMC	Hydro Excavating	Other							\$ 10,450		
	NV	A-1 Concrete	Concrete & Excavation	SBE/MBE						\$ 117,944		\$ 113,584	
Page 3 of 7	NV	Pyrocom	Sprinkler Monitoring Dialer	SBE/WBE						\$ 8,860			

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	NV	Hampton Tedder Electric	Electrical Testing	Other							\$ 2,400		
	NV	Lone Mountain Excavation	Excavation	Other							\$ 1,263,828		\$ 850,316
	NV	Live Electric	Electrical	SBE/WBE						\$ 103,500		\$ 47,500	
	NV	Westland State	Parking	Other							\$ 228,853		\$ 228,853
	NV	The Tiberti Fence Company	Drilling	SBE						\$ 21,367		\$ 20,117	
	NV	Main Electric	Electrical Supplier	Other							\$ 1,189,376		\$ 116,203
	NV	Codale Energy	Electrical Supplier	Other							\$ 294,591		\$ 131,136
<b>1.07</b>	NV	<b>Desert Fire Protection, LP</b>	Fire Protection	Other	\$ 14,200,000	\$ 2,130,000	15%	\$ 14,200,000	15%	\$ 2,130,000			
<b>1.10</b>	NV	<b>KONE</b>	Elevator & Lifts	Other	\$ 17,942,010	\$ 1,435,361	8%	\$ 17,942,010	8%	\$ 1,435,361			\$ 2,194,701
<b>2.01a</b>	NV	<b>Trinity Land Survey</b>	Box Culvert - Survey	SBE/WBE	\$ 38,770	\$ 38,770	100%	\$ 58,623	100%	\$ 58,623		\$ 50,854	
<b>2.01f</b>	NV	<b>Marnell Masonry</b>	Box Culvert - Masonry	SBE	\$ 33,198	\$ 33,198	100%	\$ 33,198	100%	\$ 33,198			
<b>2.01h</b>	NV	<b>Sahara Concrete</b>	Box Culvert - Site Concrete, Paving & Hardscapes	SBE	\$ 3,678,883	\$ 3,678,883	100%	\$ 4,180,022	100%	\$ 4,180,022		\$ 3,374,623	
	NV	CMC Rebar	Box Culvert - Reinforcing (Supply & Install)	Other							\$ 670,518		\$ 483,562
	NV	Nevada Ready Mix	Box Culvert - Concrete Supplier	Other							\$ 475,000		
	NV	Dielco Crane Services	Box Culvert - Crane Work	Other							\$ 70,000		\$ 85,225
	NV	Merli Concrete Pumping	Box Culvert - Concrete Pump	SBE						\$ 50,000	\$ -	\$ 49,790	\$ -
<b>2.01k</b>	NV	<b>The Tiberti Fence Company</b>	Box Culvert - Fence	SBE	\$ 256,862	\$ 256,862	100%	\$ 302,302	100%	\$ 302,302		\$ 143,080	
	NV	Flippen's Trenching	143 Holes	SBE						\$ 8,723			
<b>2.02/2.03</b>	NV	<b>Tab Contractors</b>	Box Culvert /Earthwork/Site Utilities	Other	\$ 15,258,168	\$ 10,707,010	70%	\$ 21,614,944	32%				\$ 10,768,595
	NV	Brightview Landscape	Box Culvert - Landscape & Irrigation	Other							\$ 21,550		\$ 10,236
	NV	Nelson Hiniker Striping	Striping/Traffic Control	SBE						\$ 16,818			
	NV	Sanders Construction	Drilling & Blasting	SBE						\$ 1,515,000		\$ 1,162,174	

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	NV	JS & S Surveying	Land Survey & Construction Staking	SBE/MBE						\$ 287,384		\$ 8,071	
	NV	A-1 Concrete Cutting	Core Drilling/Concrete Cutting/Demolition	SBE/MBE						\$ 27,370		\$ 27,370	
	NV	M Con, Inc.	Utility Work Installation	SBE/MBE						\$ 98,945			
	NV	MMC, Inc.	Hydro Excavating/Vactor	Other							\$ 18,550		\$ 18,550
	NV	Merli Concrete	Pump Concrete	SBE						\$ 10,000			
	NV	Nevada Ready Mix	Concrete	Other							\$ 2,679		\$ 2,679
	NV	Nelson Hiniker Striping	Traffic Control	SBE						\$ 3,240			\$ 1,370
	NV	Sticha Inc.	Trucking Materials	Other							\$ 1,080		
	NV	National Trench Safety	Steel Plates & Shoring	Other							\$ 176,100		\$ 47,100
	NV	Core & Main	Water Materials	Other							\$ 29,790		\$ 23,137
	NV	MMC, Inc.	Hydro Excavating/Pot Holing	Other							\$ 25,000		\$ 23,475
	CA	Viking Drillers, Inc.	Abandonment (4) Monitoring Wells	Other							\$ 8,800		\$ 8,360
	NV	Acme Electric	Remove/Replace Street Lights	Other							\$ 38,985		\$ 38,985
	NV	Boulder Sand & Gravel	Gravel base for concrete & asphalt disposal	SBE						\$ 357,361		\$ 55,106	
	NV	Elkhorn Environmental	Trucking/Street Sweeping	SBE						\$ 2,156,955		\$ 1,824,801	
	NV	Donovan Brothers Trucking	Trucking/Haul-Off	SBE						\$ 2,518,042		\$ 1,539,507	
	NV	Merli Concrete Pumping	Box Culvert - Concrete Pump	SBE						\$ 10,000		\$ 1,229	
<b>2.05</b>	CA	<b>Malcolm Drilling</b>	Deep Foundations	Other	\$ 8,630,311	\$ 1,588,177	18%	\$ 11,079,892	22%				\$ 8,014,351
	NV	CMC Steel	Reinforcing Steel	Other							\$ 1,939,764		\$ 1,912,318
	NV	Steel Edge, Inc.	Piles	SBE						\$ 289,573		\$ 188,710	
	NV	Precision aggregate Products	Supply Grout for Deep Foundations	SBE						\$ 2,110,690		\$ 1,231,602	
	NV	Trinity Land Survey	Box Culvert - Survey	SBE/WBE						\$ 88,177		\$ 73,949	
	NV	Dielco Crane Service	Crane Lift Services	Other							\$ 50,000		\$ 20,353
Page 5 of 7	NV	TAB Contractors	Load Haul-off & Dispose ACIP Spoils	Other							\$ 195,542		



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	NV	Fugro USA Land	Osterberg Cell load testing equipment & services	Other							\$ 205,817		\$ 193,964
	NV	Clark Welding & Fabricating	Welding	Other							\$ 50,842		\$ 50,842
	NV	White Cap	General Building Materials	Other							\$ 41,384		\$ 41,384
	NV	United Rentals	Rental Equipment	Other							\$ 12,679		\$ 6,790
	NV	MMC	Potholing/Vac Truck Work	Other							\$ 1,200		
<b>2.99/3.99</b>	NV	<b>Mortenson/McCarthy</b>	Structural Concrete	Other	\$ 128,419,469	\$ 19,262,920	15%	\$ 128,649,716	12%				
<b>3.99a</b>	WI	Gateway Forming Systems	Horizontal Formwork	Other							\$ 14,730,932		\$ 2,077,963
	NV	Region 9 Safety	Safety Director	SBE/MBE						\$ 86,400		\$ 6,000	
	NV	Pacific Construction Services	Shoring Rental/Lumber	SBE						\$ 425,100		\$ 262,510	
<b>3.99b</b>	NV	CMC Rebar	Reinforcing	Other							\$ 17,539,133		\$ 1,027,184
	NV	Steel Edge, Inc.	Reinforcing Steel	SBE						\$ 410,944		\$ 288,858	
	NV	Precision Aggregate Products	Concrete	SBE						\$ 12,000,000		\$ 1,001,755	
	NV	Merli Concrete	Concrete Pumping	SBE						\$ 1,000,000		\$ 107,056	
	NV	Tab Contractors	Mass Excavating	Other							\$ 5,498,637		
	NV	Glove Connection	PPE Supplies & Small Tools	SBE						\$ 147,565		\$ 73,783	
	NV	Atlas Construction Supply	Column Formwork - Supplies	Other							\$ 500,000		
	NV	BC Wire Rope & Rigging	Rigging Supplies	Other						\$ 646,731		\$ 92,390	
	NV	Pacific Construction Services	Lumber - Supplier	SBE						\$ 586,032		\$ 195,344	
	NV	Concrete Accessories	Grout/Concrete - Supplier	SBE						\$ 129,000			
	NV	Fasteners Inc.	Thread Supplier	Other							\$ 89,770		\$ 12,825
	IL	Grainger	Construction Supplies	Other							\$ 129,000		



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	NJ	Hilti	Small Tools & Epoxy	Other							\$ 83,484		\$ 11,926
	CO	Smalley & Company	Water Stop Supplies	Other							\$ 10,532		\$ 1,505
	NV	White Cap	Materials	Other							\$ 710,537		\$ 101,505
	NV	New Life Office LLC	Workstation Materials	Other							\$ 41,552		\$ 20,776
	NV	William Vollmer	Materials	Other							\$ 19,292		\$ 2,756
<b>3.04/3.10</b>	NV	<b>Eberhard Southwest Roofing</b>	Roofing & Waterproofing	SBE	\$ 4,259,219	\$ 4,259,219	100%	\$ 4,259,219	100%	\$ 4,259,219			
			<b>Totals</b>		<b>\$ 667,426,775</b>	<b>\$ 114,031,256</b>	<b>17%</b>	<b>\$ 678,214,798</b>	<b>16%</b>	<b>\$ 108,380,440</b>	<b>\$ 133,168,646</b>	<b>\$ 12,743,016</b>	<b>\$ 46,685,345</b>
			<b>Goal</b>				<b>15%</b>						



### Las Vegas Stadium Workforce Utilization Summary

This report reflects the cumulative hours worked through May 2018.

Subcontractor	Cumulative hours through May 2018				
	Total Hours	Total Minority/Female	Total Veteran	Total Minority/Female %	Total Veteran %
<b>Lewis K Construction</b>	30	30	0	100%	0%
Modern Demo & Services	198	198	0	100%	0%
<b>Total for Lewis K Construction</b>	<b>228</b>	<b>228</b>	<b>0</b>	<b>100%</b>	<b>0%</b>
<b>Geotechnical &amp; Environmental Services</b>	0	0	0	0%	0%
Eagle Drilling Services	110	33	0	30%	0%
<b>Total for Geotechnical &amp; Environmental Svs</b>	<b>110</b>	<b>33</b>	<b>0</b>	<b>30%</b>	<b>0%</b>
<b>Nevada Water Truck</b>	6,677	4,084	0	61%	0%
<b>Total for Nevada Water Truck</b>	<b>6,677</b>	<b>4,084</b>	<b>0</b>	<b>61%</b>	<b>0%</b>
<b>Amazon Masonry</b>	99	99	0	100%	0%
<b>Total for Amazon Masonry</b>	<b>99</b>	<b>99</b>	<b>0</b>	<b>100%</b>	<b>0%</b>
<b>TAB Contractors - Trailer City</b>	2,439	605	0	25%	0%
Mcon	2,333	2,076	0	89%	0%
Acme Electric - Mcon TC	27	12	0	44%	0%
Olson Precast - Mcon TC	91	91	0	100%	0%
Nevada Tap Master - Mcon TC	2	2	0	100%	0%
Merli - Mcon TC	4	0	0	0%	0%
MMC, Inc.	7	7	0	100%	0%
A-1 Concrete	4	4	0	100%	0%
Wells Cargo	88	44	0	50%	0%
<b>Total for TAB Contractors - Trailer City</b>	<b>4,993</b>	<b>2,838</b>	<b>0</b>	<b>57%</b>	<b>0%</b>
<b>Sahara Concrete</b>	16,271	15,644	0	96%	0%
CMC Rebar	4,434	3,331	0	75%	0%
Dielco Crane Service	379	0	0	0%	0%
Merli Concrete	268	0	0	0%	0%
<b>Total for Sahara Concrete</b>	<b>21,352</b>	<b>18,975</b>	<b>0</b>	<b>89%</b>	<b>0%</b>
<b>TAB Contractors - Main</b>	42,152	16,989	0	40%	0%
Brightview Landscape	24	24	0	100%	0%
Nelson Hiniker Striping	130	56	0	43%	0%
Sanders Construction	3,106	1,965	0	63%	0%
A-1 Concrete	284	157	0	55%	0%
MMC	2,693	2,615	0	97%	0%
Mcon	1,033	918	0	89%	0%
MMC - Mcon	80	67	0	83%	0%
Viking Drillers, Inc.	4	0	0	0%	0%
Acme Electric	733	414	0	56%	0%
Merli Concrete	10	0	0	0%	0%
<b>Total for TAB Contractors - Main</b>	<b>50,247</b>	<b>23,203</b>	<b>0</b>	<b>46%</b>	<b>0%</b>
<b>Southland - TC</b>	473	191	0	40%	0%
<b>Lone Mountain - Southland</b>	614	152	0	25%	0%
<b>Total for Southland - TC</b>	<b>1,087</b>	<b>343</b>	<b>0</b>	<b>32%</b>	<b>0%</b>
<b>Gephart-Morse, LLC</b>	0	0	0	0%	0%
Morse Electric - GM	9,715	6,766	2,007	70%	21%
A-1 Concrete - Morse	549	289	24	53%	4%
MMC - A-1 Morse	52	52	0	100%	0%
Lone Mountain - Morse	4,437	1,613	0	36%	0%
Live Electric - Morse	98	98	0	100%	0%
Gephart Electric - GM	0	0	0	0%	0%
<b>Total for Gephart-Morse, LLC</b>	<b>14,850</b>	<b>8,817</b>	<b>2,031</b>	<b>59%</b>	<b>14%</b>
<b>The Tiberti Fence</b>	807	486	12	60%	1%
Flippins	77	25	0	32%	0%
<b>Total for Tiberti Fence</b>	<b>884</b>	<b>511</b>	<b>12</b>	<b>58%</b>	<b>1%</b>
<b>Malcolm Drilling</b>	17,678	5,871	0	33%	0%
CMC Rebar	2,913	2,030	0	70%	0%
Clark Welding & Fabricating	144	76	0	53%	0%
Dielco Crane	108	0	0	0%	0%
MMC	5	5	0	100%	0%
<b>Total for Malcolm Drilling</b>	<b>20,848</b>	<b>7,982</b>	<b>0</b>	<b>38%</b>	<b>0%</b>
<b>Mortenson McCarthy JV</b>	0	0	0	0%	0%
McCarthy	39,908	29,319	3,198	73%	8%
Merli Concrete Pumping	331	61	0	18%	0%
CMC Rebar	20,055	17,115	0	85%	0%
Gateway Concrete	11,209	7,082	212	63%	2%
Mortenson	3,031	1,689	330	56%	11%
<b>Total for Mortenson McCarthy Joint Venture</b>	<b>74,533</b>	<b>55,265</b>	<b>3,740</b>	<b>74%</b>	<b>5%</b>
<b>Eberhard SW Roofing</b>	592	592	0	100%	0%
<b>Total for Eberhard Southwest Roofing</b>	<b>592</b>	<b>592</b>	<b>0</b>	<b>100%</b>	<b>0%</b>
<b>Harris</b>	2,646	1,179	368	45%	14%
Maui One	1,072	670	0	63%	0%
Lone Mountain	1,312	458	0	35%	0%
<b>Total for Malcolm Drilling</b>	<b>5,029</b>	<b>2,306</b>	<b>368</b>	<b>46%</b>	<b>7%</b>
<b>TOTAL HOURS</b>	<b>201,526</b>	<b>125,274</b>	<b>6,150</b>	<b>62%</b>	<b>3%</b>
			<b>Goal</b>	<b>38%</b>	